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- II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Oversight in Management
- III. Implementation of Measures for Shareholders and Other Stakeholders
- IV. Matters Related to the Internal Control System
- V. Other

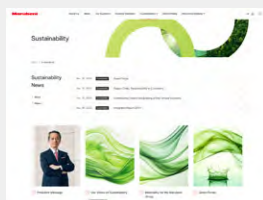
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List of Relevant Website Information

Provides contents of the Sustainable Development Report 2026 and relevant information to supplement the Sustainable Development Report.

Sustainability

<https://marubeni.disclosure.site/en/>

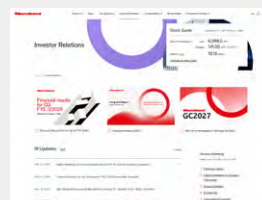


Main Contents

- >Our Views on Sustainability
- >Environment
- >Social
- >Governance

Investor Relations

<https://www.marubeni.com/en/ir/>

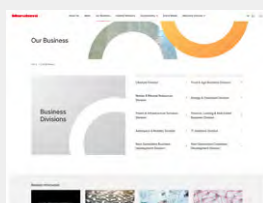


Main Contents

- >Financial Results
- >Business Report
- >Consolidated Financial Statements with Independent Auditors' Report
- >Integrated Report
- >IR Meeting on Financial Results
- >IR Day

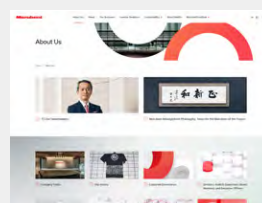
Our Business

<https://www.marubeni.com/en/business/>



About Us

<https://www.marubeni.com/en/company/>



Main Contents

- >Marubeni Management Philosophy, Vision for the Marubeni of the Future
- >Mid-Term Management Strategy
- >Directors, Audit & Supervisory Board Members, and Executive Officers
- >Organization
- >Major Group Companies

Editorial Policy

Sustainable Development Report 2026 summarizes information pertaining to each ESG item that we disclose on our Sustainability Website, etc. Our views on sustainability and related policies, initiatives, and progress that appear in this report were first considered and discussed by the Sustainability Management Committee and have been reported to and adopted with the approval of the Board of Directors. We will continue to improve the report to further promote constructive dialogue with our stakeholders.

Reporting Period

The information covered in this report is primarily from FYE 3/2025 (April 1, 2024 to March 31, 2025). Parts of the report also cover policies and initiatives from before and after the reporting period, mainly as of January 31, 2026. Please refer to our website for the latest information.

Reporting Scope

The scope of this report covers Marubeni Corporation and its consolidated subsidiaries.

Guidelines Referenced

- GRI Sustainability Reporting Standards (GRI Standards)
- IFRS Foundation: International Integrated Reporting Framework
- Latest report from the Recommendations of the Task Force on Climate-related Financial Disclosure (TCFD) and the Taskforce on Nature-related Financial Disclosures (TNFD)

Publication Date

March 2026 (English version)

Disclaimer Regarding Forward-Looking Statements and Original Language

This report contains forward-looking statements about the future performance, events or management plans of Marubeni Corporation and its Group companies (the Company) based on the available information, certain assumptions and expectations at the point of disclosure, of which many are beyond the Company's control. These are subject to a number of risks, uncertainties and factors, including, but not limited to, economic and financial conditions, factors that may affect the level of demand and financial performance of the major industries and customers we serve, interest rates and currency fluctuations, availability and cost of funding, fluctuations in commodity and materials prices, political turmoil in certain countries and regions, litigation claims, changes in laws, regulations and tax rules, and other factors. Actual results, performances and achievements may differ materially from those described explicitly or implicitly in the relevant forward-looking statements. The Company has no responsibility for any possible damages arising from the use of information in this report, nor does the Company have any obligation to update these statements, information, future events or otherwise.

This report is an English language translation of the materials originally written in Japanese. In case of discrepancies, the Japanese version is authoritative and universally valid.