Investment in employee health

Effectiveness of investment in employee health

Management issues to be solved through health and productivity management

Marubeni Health Improvement Project

Four key themes

Countermeasures

Indicators for progress in initiatives for investment in employee (Outputs)

Indicators for mind and behavior (Performances)

(exercise, diet and

drinking)

Reduction in

smoking rate

Reduction in total

actual working hours

The number of users

of counseling services

Indicators for health-related final goals (Outcomes)

GC2027 (Mid-Term **Management Strategy)** Marubeni Group Human **Resources Strategy**

1. Improving **Health Literacy**

2.Strengthening

countermeasures

against cancer

and lifestyle-

related diseases

3. Strengthening

mental health

measures

4.Strengthening

initiatives for

maintaining and

promoting

women's health

Early detection and prevention

- ·Follow up of regular health checkups
- · Encourage the participation in thorough checkups
- Strengthening implementation of specific health guidance
- Subsidies for comprehensive medical checkups

Lifestyle improvement

- Programs for improvement of exercise habits
- Smoking cessation programs

Promote Work-life Balance

- Encourage the use of vacation time
- Management of appropriate working hours

Grasp the stress situation of employees

·Conduct stress check tests

Enhance literacy of women's health

Conducting seminars

Solve the female-specific health issues

 Implementation of Femtech programs

Improve the participation rate of regular health checkups and thorough checkups

Improve the implementation rate of specific health quidance

> Increase the number of participants in programs

Improve the annual paid leave utilization rate

Improve the

Increase the number of participants in seminars

Femtech programs

Increase the rate of Decrease the health employees with risk of employees healthy habits

- Decrease the rate of employees eligible for specific health guidance
- Increase of health weight rate

Improve the performance of employees

- Reduction in high stress sufferers
- Reduction in number of long-term absentee and employees who take temporary leave

Improvement of work engagement **Maintain and promote** employee health

Lead to the growth of the Marubeni Group

Marubeni Group Health Declaration

Employees are a vital asset for the Marubeni Group, and their health is of paramount importance. Therefore, the Marubeni Group considers the maintenance and improvement of the health of its employees to be a top management priority.

The Marubeni Group supports employees' success by working to create an environment where each individual can autonomously and proactively take steps to maintain and promote his or her health. These efforts will lead to the growth of the Marubeni Group.

stress checkups rate

Enhance literacy of women's health

Increase the number of users of